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Executive Registry

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28 July 1949

Executive
MEMORANDUM FOR: Assistant Director, OGD
Assistant Director, CO
Assistant Director, CRG
Assistant Director, OSO
Assistant Director, OSI
Assistant Director, OPC

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(Executive for IAS + Gen. Counsel for information.)

Subject: ICAPS Procedures

Reference: Executive's Memo of July 27, 1949, to Operational
Coordination Group re Agenda for August 4 Meeting

1. Copies of my memo of July 20th to the Executive answering the
memo of July 18th from the Assistant Director, OGD, have already been
circulated to this group.

2. If you still think "instructions" are necessary, we shall be
glad to receive them from the Director.

3. To elaborate more fully on the first paragraph of my July 20th
memo: -

When a proposal has been received by ICAPS from one of the
CIA offices, or has been drawn up by ICAPS, it will have received some
working level agreement within CIA and maybe within some of the IAC
Agencies. Proposals are also received from individual members of the
IAC. Heretofore, ICAPS has accepted as coordinated within CIA pro-
posals prepared in one of the CIA offices and presented to ICAPS for
interdepartmental coordination.

It is now seeing to it that all proposals (of internal or
external origin) are checked by the General Counsel and the Assistant
Directors, Executive, and IAS before they are circulated outside of
CIA.

4. It is hoped that the offices within CIA will make every effort
to submit any comments that they care to make about additions or de-
letions or changes within a deadline of about a week. It is also hoped
that ICAPS will not be high-pressured too much by the DGI or NSC directives
to speed up the process of drafting and coordinating proposed NSCID's
which take a long time after circulation throughout CIA to go through
the IAC - to which has now been added the FBI as an additional (seventh)
member.

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5. ICAPS desires to have a firm CIA position, and endeavors to maintain that position with the IAC Members; but never yet has it succeeded 100%, since several of the IAC Agencies usually wish to make changes in the proposals. Unanimous agreement cannot be obtained from the IAC without watering down our proposals.

6. In the process of Standing Committee Meetings to discuss these proposals some CIA suggestions are deleted, changed, modified, etc., so we cannot guarantee that every CIA suggestion will appear in the final NSCIB version.

7. When a proposal is greatly changed, as in the current one on Defectors, we shall give it a second circularization throughout CIA; but normally it will not again go throughout CIA after original comments have been received.

8. Even proposals unanimously agreed to in the Standing Committee are often changed by an IAC Member at the time he submits his final voting slip. (As well as previously while it is under consideration by his office and the Standing Committee!!)

9. Disagreements among the Services go by standard operating procedure to the Secretary of Defense for resolution. (The last one took about 10 months!) The Director says that if there is strong disagreement on important items by State, or AEC, or FBI he will refer the majority opinion to the NSC with the non-concurrence, for determination by the NSC. That has not yet been done.



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Chief, ICAPS

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